

### CONTINUED MOMENTUM IN Q4

Record Q4  
Adjusted Corporate  
EBITDA

Successfully listed  
on the NASDAQ

Fleet  
Electrification  
Underway

REVENUE	ADJUSTED CORPORATE EBITDA	ADJUSTED EPS	TOTAL REVENUE PER UNIT	ADJUSTED OPERATING CASH FLOW
<b>\$1.9B</b>	<b>\$628M</b> <small>GAAP Company Net Loss = \$260M</small>	<b>\$0.91</b> <small>GAAP = (\$1.52)</small>	<b>\$1,389</b>	<b>\$573M</b> <small>GAAP = \$598M</small>

*"2021 was a transformative year for Hertz. Sustained structural improvements and disciplined fleet management contributed to a strong performance across our top and bottom line, despite the challenges presented by COVID, supply chain constraints, and labor shortages. We have demonstrated our resilience and ability to innovate and to make progress on playing a central role in the modern mobility ecosystem."*

- Mark Fields, Hertz interim CEO

### FY 2021 SELECT FINANCIAL METRICS & UPDATES

REVENUE <b>\$7.3B</b>	ADJUSTED CORPORATE EBITDA <b>\$2.1B</b> <small>GAAP Company Net Income = \$366M</small>	ADJUSTED EPS <b>\$4.39</b> <small>GAAP = (\$0.27)</small>
TOTAL REVENUE PER UNIT <b>\$1,389</b>	NET CORPORATE LEVERAGE RATIO <b>0.3x</b>	LIQUIDITY <b>\$3.2B</b>

RETURNING CASH TO SHAREHOLDERS THROUGH \$2B REPURCHASE COMMITMENTS

### STRATEGIC OPERATIONAL PRIORITIES

Strategic Relationships



Number of EV Charging Stations

700+ Level 2 chargers installed across 65 markets globally

Uber: Robust Driver Interest in Teslas

Launched in over 30 markets to date

PROGRESS ON STRATEGIC PRIORITIES & INCREASING KEY E-MOBILITY CAPABILITIES